## Reference Data

## 3rd Quarter - Fiscal Year 2019 <br> (April 1, 2019 to December 31, 2019)

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## Consolidated Financial Data

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 Q \\ (4-6) \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} \hline 3 Q \\ (4-12) \\ \hline \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} \hline 3 Q \\ (4-12) \\ \hline \end{gathered}$ | $\begin{gathered} \text { Full year E } \\ \text { (new) } \end{gathered}$ | Full year E (previous) |
| Net sales (YOY\%) | $\begin{aligned} & 61,748 \\ & (-9.9 \%) \\ & \hline \end{aligned}$ | $\begin{array}{r} 129,491 \\ (-6.6 \%) \\ \hline \end{array}$ | $\begin{array}{r} 199,896 \\ (-7.4 \%) \\ \hline \end{array}$ | $\begin{array}{r} 261,551 \\ (-6.6 \%) \\ \hline \end{array}$ | $\begin{aligned} & 60,260 \\ & (-2.4 \%) \\ & \hline \end{aligned}$ | $\begin{gathered} 132,208 \\ (+2.1 \%) \\ \hline \end{gathered}$ | $\begin{array}{r} 211,338 \\ +5.7 \%) \\ \hline \end{array}$ | $\begin{gathered} 290,500 \\ (+11.1 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 293,500 \\ (+12.2 \%) \\ \hline \end{gathered}$ |
| Self-Medication operations | 42,491 | 89,785 | 137,815 | 180,123 | 42,936 | 97,492 | 157,824 | 222,500 | 225,500 |
| Prescription Pharmaceutical operations | 19,257 | 39,705 | 62,080 | 81,428 | 17,323 | 34,716 | 53,513 | 68,000 | 68,000 |
| Gross profit on sales* | 40,547 | 85,301 | 130,820 | 170,163 | 41,305 | 87,937 | 134,339 | 181,800 | 190,000 |
| Selling, general and administrative expenses | 32,389 | 68,310 | 102,703 | 138,951 | 32,981 | 73,260 | 116,770 | 160,300 | 157,000 |
| Research and development expenses (\% Sales) | $\begin{gathered} 4,376 \\ (7.1 \%) \end{gathered}$ | $\begin{gathered} 9,479 \\ (7.3 \%) \end{gathered}$ | $\begin{array}{r} 14,175 \\ (7.1 \%) \\ \hline \end{array}$ | $\begin{gathered} 20,801 \\ (8.0 \%) \end{gathered}$ | $\begin{aligned} & 4,991 \\ & (8.3 \%) \end{aligned}$ | $\begin{array}{r} 10,669 \\ (8.1 \%) \\ \hline \end{array}$ | 16,179 <br> (7.7\%) | $\begin{array}{r} 22,600 \\ (7.8 \%) \\ \hline \end{array}$ | $\begin{array}{r} 22,600 \\ (7.7 \%) \\ \hline \end{array}$ |
| Advertising expenses | 4,277 | 9,533 | 15,332 | 20,206 | 4,800 | 11,753 | 19,557 | 25,800 | 24,100 |
| Sales promotion expenses | 6,218 | 12,853 | 20,048 | 27,125 | 5,474 | 13,126 | 20,571 | 28,200 | 29,800 |
| Personnel expenses | 8,598 | 17,060 | 25,182 | 32,491 | 6,838 | 14,767 | 23,327 | 31,900 | 32,400 |
| Operating Profit (YOY\%) | $\begin{array}{r} 8,157 \\ (+17.5 \%) \\ \hline \end{array}$ | $\begin{array}{r} 16,991 \\ (+11.9 \%) \\ \hline \end{array}$ | $\begin{gathered} 28,116 \\ (-1.5 \%) \end{gathered}$ | $\begin{gathered} 31,211 \\ (-15.6 \%) \end{gathered}$ | $\begin{array}{r} 8,324 \\ (+2.0 \%) \end{array}$ | $\begin{array}{r} 14,676 \\ (-13.6 \%) \\ \hline \end{array}$ | $\begin{array}{r} 17,569 \\ (-37.5 \%) \end{array}$ | $\begin{array}{r} 21,500 \\ (-31.1 \%) \\ \hline \end{array}$ | $\begin{gathered} 33,000 \\ (+5.7 \%) \end{gathered}$ |
| Ordinary Profit (YOY\%) | $\begin{array}{r} 12,205 \\ (+38.8 \%) \\ \hline \end{array}$ | $\begin{array}{r} 22,710 \\ (+27.2 \%) \\ \hline \end{array}$ | $\begin{array}{r} 36,163 \\ (+8.3 \%) \\ \hline \end{array}$ | $\begin{aligned} & 40,851 \\ & (-3.1 \%) \end{aligned}$ | $\begin{array}{r} 7,649 \\ (-37.3 \%) \\ \hline \end{array}$ | $\begin{gathered} 14,975 \\ (-34.1 \%) \\ \hline \end{gathered}$ | $\begin{array}{r} 20,970 \\ (-42.0 \%) \\ \hline \end{array}$ | $\begin{gathered} 26,000 \\ (-36.4 \%) \\ \hline \end{gathered}$ | $\begin{aligned} & 37,000 \\ & (-9.4 \%) \\ & \hline \end{aligned}$ |
| Profit attributable to owners of parent (YOY\%) | $\begin{array}{r} 13,689 \\ (+147.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 42,434 \\ ++253.1 \%) \\ \hline \end{array}$ | $\begin{array}{r} 51,398 \\ (+94.2 \%) \end{array}$ | $\begin{array}{r} 48,593 \\ (+53.4 \%) \\ \hline \end{array}$ | $\begin{array}{r} 11,006 \\ (-19.6 \%) \end{array}$ | $\begin{array}{r} 14,979 \\ (-64.7 \%) \end{array}$ | $\begin{gathered} 17,929 \\ (-65.1 \%) \end{gathered}$ | $\begin{array}{r} 21,000 \\ (-56.8 \%) \end{array}$ | $\begin{array}{r} 29,500 \\ (-39.3 \%) \end{array}$ |
| Comprehensive income (YOY\%) | $\begin{array}{r} 12,587 \\ (+22.2 \%) \\ \hline \end{array}$ | $\begin{array}{r} 42,079 \\ ++105.7 \%) \\ \hline \end{array}$ | $\begin{array}{r} 44,350 \\ (+21.1 \%) \\ \hline \end{array}$ | $\begin{array}{r} 48,027 \\ (+31.1 \%) \\ \hline \end{array}$ | $\begin{array}{r} 5,049 \\ (-59.9 \%) \\ \hline \end{array}$ | $\begin{array}{r} 8,694 \\ (-79.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 10,483 \\ (-76.4 \%) \\ \hline \end{array}$ | - | - |
| Basic EPS (yen) | 171.50 | 531.62 | 643.93 | 608.80 | 137.91 | 187.68 | 224.64 | 263.13 | 369.64 |
| Diluted EPS (yen) | 171.35 | 531.14 | 643.33 | 608.22 | 137.77 | 187.47 | 224.38 | 262.85 | 369.24 |
| BPS (yen) | 8,542.77 | 8,906.59 | 8,881.55 | 8,924.23 | 8,914.02 | 8,961.94 | 8,915.54 | 8,962.00 | 9,537.06 |
| Dividend per share (yen) | - | 50.00 | - | 120.00 | - | 50.00 | - | 110.00 | 110.00 |
| Payout ratio | - | - | - | 19.7\% | - | - | - | 41.8\% | 29.8\% |
| Capital expenditure | 733 | 1,670 | 2,961 | 5,259 | 987 | 2,910 | 5,048 | 7,150 | 5,530 |
| Depreciation and amortization | 2,438 | 4,918 | 7,481 | 10,073 | 2,391 | 4,942 | 8,345 | 13,370 | 9,260 |
| Total assets | 795,842 | 841,336 | 830,520 | 821,782 | 823,861 | 843,816 | 838,618 | 841,000 | 892,000 |
| Shareholders' equity | 694,483 | 722,348 | 720,458 | 724,137 | 730,410 | 734,234 | 731,313 | 734,000 | 773,000 |
| Return on equity (\%)** | - | - | - | 7.0\% | - | - | - | 2.9\% | 4.0\% |
| Return on assets (\%)** | - | - | - | 6.0\% | - | - | - | 2.5\% | 3.4\% |
| Equity ratio (\%)** | 85.7\% | 84.5\% | 85.4\% | 86.7\% | 86.4\% | 84.8\% | 84.9\% | 85.0\% | 85.3\% |
| Overseas sales | 7,849 | 15,673 | 23,411 | 30,978 | 7,874 | 21,146 | 42,312 | 69,300 | 72,500 |
| Overseas sales ratio (\% of total sales) | 12.7\% | 12.1\% | 11.7\% | 11.8\% | 13.1\% | 16.0\% | 20.0\% | 23.9\% | 24.7\% |
| Number of employees | 6,305 | 6,215 | 5,728 | 5,142 | 8,105 | 9,493 | 9,428 | - | - |

* After provision/reversal of reserve for returned unsold goods
** Average of the beginning and year-end balance of shareholders' equity / total assets
<Reference>
$\cdot E=$ Estimates
- The previous full-year forecasts for the fiscal year ending March 31, 2020 were announced on July 29, 2019.


## Consolidated Balance Sheets

|  | End of FY2018 |  | End of FY2019/3Q |  | YOY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (March 31, 19) | \% total | (Dec. 31, 19) | \% total |  |  |
| (Assets) |  |  |  |  |  |  |
| I Current assets: | 469,781 | 57.2\% | 344,783 | 41.1\% | -124,997 |  |
| Cash and deposits | 282,567 |  | 168,177 |  | -114,389 |  |
| Notes and accounts receivable-trade | 71,286 |  | 78,577 |  | +7,291 |  |
| Marketable securities | 75,900 |  | 41,183 |  | -34,717 |  |
| Inventories | 29,517 |  | 43,641 |  | +14,123 |  |
| Other | 10,509 |  | 13,203 |  | +2,693 |  |
| II Fixed assets: | 352,001 | 42.8\% | 493,834 | 58.9\% | +141,833 |  |
| (1) Tangible fixed assets: | 91,283 | (11.1\%) | 110,892 | (13.2\%) | +19,609 |  |
| Buildings and structures | 45,764 |  | 55,804 |  | +10,039 |  |
| Machinery, equipment and vehicles | 5,217 |  | 12,884 |  | +7,667 |  |
| Land | 37,008 |  | 37,353 |  | +344 |  |
| Other | 3,292 |  | 4,850 |  | +1,557 |  |
| (2) Intangible fixed assets: | 24,302 | (3.0\%) | 189,825 | (22.6\%) | +165,523 |  |
| Goodwill | 12,534 |  | 177,465 |  | +164,930 | Effects from the newly consolidated subsidiary |
| Sales rights | 1,419 |  | 724 |  | -694 |  |
| Trademarks | 5,657 |  | 4,607 |  | -1,049 |  |
| Software | 4,086 |  | 5,762 |  | +1,676 |  |
| Other | 604 |  | 1,264 |  | +659 |  |
| (3) Investments and other assets: | 236,416 | (28.8\%) | 193,116 | (23.0\%) | -43,299 |  |
| Investment securities | 172,432 |  | 161,898 |  | -10,533 |  |
| Shares of subsidiaries and affiliates | 31,262 |  | 11,976 |  | -19,286 |  |
| Net defined benefit assets | 5,765 |  | 6,101 |  | +336 |  |
| Deferred tax assets | 9,365 |  | 10,466 |  | +1,100 |  |
| Other | 17,590 |  | 2,673 |  | -14,916 |  |
| Total assets | 821,782 | 100.0\% | 838,618 | 100.0\% | +16,835 |  |


| (Liabilities) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I Current liabilities: | 58,453 | 7.1\% | 64,246 | 7.7\% | +5,793 |  |
| Notes and accounts payable-trade | 18,814 |  | 17,260 |  | -1,553 |  |
| Accounts payable | 14,276 |  | 15,301 |  | +1,025 |  |
| Accrued income taxes | 8,607 |  | 5,480 |  | -3,127 |  |
| Provision for bonuses | 3,123 |  | 3,720 |  | +596 |  |
| Other | 13,630 |  | 22,482 |  | +8,852 |  |
| II Long-term liabilities: | 39,192 | 4.8\% | 43,058 | 5.1\% | +3,866 |  |
| Net defined benefit liabilities | 18,715 |  | 21,193 |  | +2,478 |  |
| Deferred taxes liabilities | 13,530 |  | 15,412 |  | +1,882 |  |
| Other | 6,946 |  | 6,453 |  | -493 |  |
| Total liabilities | 97,645 | 11.9\% | 107,305 | 12.8\% | +9,659 |  |
| (Net assets) |  |  |  |  |  |  |
| I Shareholders' equity | 683,025 | 83.1\% | 691,217 | 82.4\% | +8,191 |  |
| Common stock | 30,000 |  | 30,000 |  | - |  |
| Capital surplus | 14,924 |  | - |  | -14,924 | Impact of the cancellation of treasury stock |
| Retained earnings | 706,742 |  | 696,665 |  | -10,077 | Profit attributable to owners of parent $+17,929$, Impact of the cancellation of treasury stock |
| Treasury stock | -68,641 |  | -35,447 |  | +33,193 | Impact of the cancellation of treasury stock |
| II Accumulated other comprehensive income | 29,258 | 3.6\% | 20,375 | 2.4\% | -8,883 |  |
| Valuation difference on securities | 32,017 |  | 30,728 |  | -1,289 |  |
| Deferred gains or losses on hedges | 2,181 |  | - |  | -2,181 |  |
| Foreign currency translation adjustment | -2,130 |  | -7,671 |  | -5,540 |  |
| Remeasurements of defined benefit plans | -2,809 |  | -2,681 |  | +127 |  |
| III Share acquisition rights | 687 | 0.1\% | 779 | 0.1\% | +92 |  |
| IV Non-controlling interests | 11,165 | 1.4\% | 18,940 | 2.3\% | +7,775 |  |
| Total net assets | 724,137 | 88.1\% | 731,313 | 87.2\% | +7,175 |  |
| Total liabilities and net assets | 821,782 | 100.0\% | 838,618 | 100.0\% | +16,835 |  |

Consolidated P/L Statement

|  | FY2018 |  | FY2019 |  | YOY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q | \% total | 3Q | \% total |  |  |
| Net sales | 199,896 | 100.0\% | 211,338 | 100.0\% | +11,441 |  |
| Cost of sales | 69,109 | 34.6\% | 77,088 | 36.5\% | +7,979 |  |
| Gross profit on sales | 130,787 | 65.4\% | 134,249 | 63.5\% | +3,461 |  |
| Provision for sales returns | -32 |  | -90 |  | -57 |  |
| Gross profit | 130,820 | 65.4\% | 134,339 | 63.6\% | +3,519 |  |
| Selling, general and administrative expenses | 102,703 | 51.4\% | 116,770 | 55.3\% | +14,066 |  |
| Research and development expenses | 14,175 |  | 16,179 |  | +2,004 |  |
| Advertising expenses | 15,332 |  | 19,557 |  | +4,225 |  |
| Sales promotion expenses | 20,048 |  | 20,571 |  | +523 |  |
| Personnel expenses | 25,182 |  | 23,327 |  | -1,854 |  |
| Other | 27,964 |  | 37,133 |  | +9,169 | Temporary expenses, etc., accompanying corporate combination |
| Operating Profit | 28,116 | 14.1\% | 17,569 | 8.3\% | -10,546 |  |
| Non-operating income | 8,149 | 4.1\% | 5,661 | 2.7\% | -2,488 | Equity in gains of affiliates -1,291 |
| Non-operating expenses | 103 | 0.1\% | 2,260 | 1.1\% | +2,157 | Foreign exchange losses 1,980 |
| Ordinary Profit | 36,163 | 18.1\% | 20,970 | 9.9\% | -15,193 |  |
| Extraordinary income | 42,980 | 21.5\% | 6,102 | 2.9\% | -36,878 | FY2018: Gain on sales of subsidiaries and affiliates' shares 42,944 |
| Extraordinary losses | 12,901 | 6.5\% | 715 | 0.3\% | -12,186 | FY2018: Early retirement expenses 12,875 |
| Profit before income taxes and minority interests | 66,242 | 33.1\% | 26,357 | 12.5\% | -39,884 |  |
| Income taxes | 13,862 | 6.9\% | 7,424 | 3.5\% | -6,437 |  |
| Profit | 52,380 | 26.2\% | 18,933 | 9.0\% | -33,447 |  |
| Profit attributable to non-controlling interests | 982 | 0.5\% | 1,003 | 0.5\% | +21 |  |
| Profit attributable to owners of parent | 51,398 | 25.7\% | 17,929 | 8.5\% | -33,468 |  |

Consolidated Sales Breakdown by Segment/Category
(Millions of yen)

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year E (new) | Full year E (previous) |
| Self-Medication operations (YOY\%) | $\begin{aligned} & 42,491 \\ & (-5.2 \%) \end{aligned}$ | $\begin{aligned} & 89,785 \\ & (-2.3 \%) \end{aligned}$ | $\begin{gathered} 137,815 \\ (-2.2 \%) \end{gathered}$ | $\begin{array}{r} 180,123 \\ (-2.1 \%) \end{array}$ | $\begin{gathered} 42,936 \\ (+1.0 \%) \end{gathered}$ | $\begin{gathered} 97,492 \\ (+8.6 \%) \end{gathered}$ | $\begin{gathered} 157,824 \\ (+14.5 \%) \end{gathered}$ | $\begin{gathered} 222,500 \\ (+23.5 \%) \end{gathered}$ | $\begin{gathered} 225,500 \\ (+25.2 \%) \end{gathered}$ |
| Japan | 34,016 | 72,608 | 112,126 | 145,983 | 34,428 | 74,576 | 112,985 | 150,500 | 150,500 |
| Overseas | 7,747 | 15,567 | 23,303 | 30,867 | 7,821 | 21,093 | 42,254 | 69,200 | 72,300 |
| Other | 726 | 1,609 | 2,385 | 3,272 | 687 | 1,822 | 2,584 | 2,800 | 2,700 |
| Prescripion Pharmaceutical operations(YOY\%) | $\begin{array}{r} 19,257 \\ (-18.8 \%) \\ \hline \end{array}$ | $\begin{array}{r} 39,705 \\ (-15.1 \%) \end{array}$ | $\begin{array}{r} 62,080 \\ (-17.2 \%) \end{array}$ | $\begin{array}{r} 81,428 \\ (-15.3 \%) \end{array}$ | $\begin{array}{r} 17,323 \\ (-10.0 \%) \end{array}$ | $\begin{array}{r} 34,716 \\ (-12.6 \%) \end{array}$ | $\begin{array}{r} 53,513 \\ (-13.8 \%) \\ \hline \end{array}$ | $\begin{array}{r} 68,000 \\ (-16.5 \%) \end{array}$ | $\begin{array}{r} 68,000 \\ (-16.5 \%) \end{array}$ |
| Ethical drugs | 18,253 | 38,320 | 60,326 | 79,460 | 16,682 | 33,699 | 52,160 | 66,500 | 66,500 |
| Other | 1,003 | 1,384 | 1,754 | 1,967 | 640 | 1,017 | 1,352 | 1,500 | 1,500 |
| Total | 61,748 | 129,491 | 199,896 | 261,551 | 60,260 | 132,208 | 211,338 | 290,500 | 293,500 |

Consolidated Operating Profit by Segment

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year E (new) | Full year E (previous) |
| Self-Medication operations <br> (YOY\%) <br> Earnings before the amortization of goodwill and trademarks | $\begin{array}{r} 7,574 \\ (+29.6 \%) \\ 8,573 \end{array}$ | $\begin{array}{r} 16,858 \\ (+17.8 \%) \\ 18,854 \end{array}$ | $\begin{array}{r} 26,242 \\ (+18.1 \%) \\ 29,235 \end{array}$ | $\begin{gathered} 30,287 \\ (+0.4 \%) \\ 34,276 \end{gathered}$ | $\begin{array}{r} 7,032 \\ (-7.2 \%) \\ 7,971 \end{array}$ | $\begin{gathered} 13,056 \\ (-22.6 \%) \\ 15,309 \end{gathered}$ | $\begin{gathered} 14,117 \\ (-46.2 \%) \\ 19,070 \end{gathered}$ | $\begin{array}{r} 19,500 \\ (-35.6 \%) \\ 27,800 \end{array}$ | $\begin{gathered} 31,000 \\ (+2.4 \%) \\ 38,500 \end{gathered}$ |
| Prescription Pharmaceutical operations (YOY\%) | $\begin{array}{r} 906 \\ (-35.9 \%) \\ \hline \end{array}$ | $\begin{array}{r} 1,228 \\ (-21.5 \%) \\ \hline \end{array}$ | $\begin{array}{r} 3,312 \\ (-55.2 \%) \\ \hline \end{array}$ | $\begin{array}{r} 2,685 \\ (-67.3 \%) \end{array}$ | $\begin{array}{r} 1,605 \\ (+77.2 \%) \end{array}$ | $\begin{array}{r} 2,381 \\ (+93.9 \%) \\ \hline \end{array}$ | $\begin{array}{r} 4,743 \\ (+43.2 \%) \\ \hline \end{array}$ | $\begin{array}{r} 3,500 \\ ++30.3 \%) \\ \hline \end{array}$ | $\begin{array}{r} 3,500 \\ ++30.3 \% \\ \hline \end{array}$ |
| Other* (YOY\%) | $\begin{array}{r} -323 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -1,095 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -1,437 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -1,760 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -313 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -761 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -1,290 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -1,500 \\ (-) \\ \hline \end{array}$ | $\begin{array}{r} -1,500 \\ (-) \\ \hline \end{array}$ |
| Total | 8,157 | 16,991 | 28,116 | 31,211 | 8,324 | 14,676 | 17,569 | 21,500 | 33,000 |

[^0]Consolidated Sales - Leading Brands of Self-Medication Operations \& Sales by Region

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | YOY | Full year E (new) | YOY | Full year E (previous) |
| Japan | 34.0 | 72.6 | 112.1 | 146.0 | 34.4 | 74.6 | 113.0 | +0.8\% | 150.5 | +3.1\% | 150.5 |
| Lipovitan series | 13.3 | 29.2 | 41.8 | 52.0 | 12.8 | 28.3 | 40.7 | -2.6\% | 52.1 | +0.0\% | 52.7 |
| Pabron series | 5.1 | 11.4 | 20.8 | 28.9 | 5.8 | 12.7 | 22.1 | +6.4\% | 30.3 | +4.9\% | 29.1 |
| RiUP series | 3.4 | 7.6 | 11.8 | 15.3 | 3.6 | 8.1 | 11.8 | +0.4\% | 15.5 | +1.2\% | 15.3 |
| Biofermin series | 2.4 | 5.1 | 7.8 | 10.2 | 2.5 | 5.6 | 8.3 | +5.7\% | 10.8 | +5.7\% | 10.6 |
| VICKS series | 0.6 | 1.5 | 3.1 | 4.0 | 0.7 | 1.6 | 3.2 | +3.0\% | 4.1 | +3.1\% | 4.1 |
| Gl treatment series | 0.8 | 1.7 | 2.8 | 3.7 | 0.9 | 1.8 | 2.9 | +2.0\% | 3.7 | +1.4\% | 3.6 |
| Livita series | 0.8 | 1.5 | 2.7 | 3.4 | 0.8 | 1.7 | 2.5 | -7.9\% | 3.5 | +0.8\% | 3.6 |
| Colac series | 0.7 | 1.4 | 2.3 | 3.0 | 0.8 | 1.6 | 2.5 | +8.8\% | 3.2 | +5.0\% | 3.0 |
| NARON series | 0.7 | 1.5 | 2.3 | 3.0 | 0.7 | 1.6 | 2.4 | +3.0\% | 3.1 | +2.4\% | 3.1 |
| Overseas | 7.7 | 15.6 | 23.3 | 30.9 | 7.8 | 21.1 | 42.3 | +81.3\% | 69.2 | +124.2\% | 72.3 |
| Asia | 6.8 | 13.9 | 20.7 | 27.6 | 7.2 | 19.3 | 30.1 | +45.2\% | 42.5 | +53.9\% | 42.9 |
| Europe and America | 0.3 | 0.8 | 1.4 | 1.9 | 0.5 | 1.1 | 11.3 |  | 25.5 |  | 28.2 |
| Others | 0.7 | 1.6 | 2.4 | 3.3 | 0.7 | 1.8 | 2.6 | +8.3\% | 2.8 | -14.4\% | 2.7 |

(Rounded to the nearest hundred-million)

Lipovitan Series: Sales Breakdown
(Billions of Yen)

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 \mathrm{Q} \\ (4-6) \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2 Q \\ (4-9) \\ \hline \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 \mathrm{Q} \\ (4-6) \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \\ \hline \end{gathered}$ | YOY | Full year E (new) | YOY | Full year E (previous) |
| Lipovitan series | 13.3 | 29.2 | 41.8 | 52.0 | 12.8 | 28.3 | 40.7 | -2.6\% | 52.1 | +0.0\% | 52.7 |
| Lipovitan D | 8.6 | 18.9 | 27.0 | 33.4 | 8.3 | 18.2 | 26.1 | -3.6\% | 33.3 | -0.2\% | 32.7 |
| Others | 4.7 | 10.2 | 14.8 | 18.7 | 4.5 | 10.1 | 14.7 | -0.8\% | 18.8 | +0.5\% | 20.1 |
| (100mL other Lipovitans) | 3.2 | 6.7 | 9.8 | 12.3 | 3.0 | 6.7 | 9.9 | +0.9\% | 12.5 | +1.1\% | 13.1 |
| (50mL other Lipovitans) | 1.5 | 3.5 | 5.0 | 6.4 | 1.5 | 3.4 | 4.8 | -4.1\% | 6.3 | -0.6\% | 7.0 |

(Rounded to the nearest hundred-million)

Consolidated Sales - Leading Products of Prescription Pharmaceutical Operations
(Billions of Yen)

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | YOY | Full year E | YOY |
| Edirol | 5.9 | 12.6 | 19.8 | 26.2 | 6.5 | 13.8 | 20.9 | +6.0\% | 27.7 | +5.7\% |
| Bonviva | 1.4 | 3.0 | 4.8 | 6.4 | 1.6 | 3.3 | 5.1 | +6.2\% | 6.8 | +6.5\% |
| Lusefi | 1.1 | 2.7 | 4.0 | 5.6 | 1.9 | 3.2 | 5.1 | +26.5\% | 6.7 | +19.3\% |
| Clarith | 1.2 | 2.3 | 4.0 | 5.3 | 1.1 | 2.1 | 3.4 | -15.2\% | 4.0 | -24.9\% |
| LOQOA | 0.8 | 1.6 | 2.6 | 3.5 | 0.9 | 1.9 | 3.0 | +14.6\% | 3.9 | +12.1\% |
| Biofermin | 1.1 | 2.0 | 2.9 | 3.9 | 1.0 | 2.2 | 3.0 | +3.9\% | 3.9 | -1.1\% |
| Geninax | 0.2 | 1.4 | 2.6 | 3.5 | 0.8 | 1.8 | 3.4 | +29.6\% | 3.3 | -5.9\% |
| Palux | 0.9 | 1.8 | 2.7 | 3.5 | 0.8 | 1.7 | 2.5 | -8.7\% | 3.1 | -12.6\% |

[^1]Consolidated: Capital Expenditure

|  |  |  |  |  | (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |
|  | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} \hline 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} \hline 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} \hline 3 Q \\ (4-12) \end{gathered}$ | Full year E (new) | Full year E (previous) |
| Total capital expenditure | 733 | 1,670 | 2,961 | 5,259 | 987 | 2,910 | 5,048 | 7,150 | 5,530 |
| Taisho Pharmaceutical | 492 | 1,117 | 2,050 | 3,974 | 748 | 2,414 | 3,556 | 5,230 | 4,520 |
| Production department | 101 | 406 | 671 | 1,061 | 67 | 494 | 672 | 1,680 | 1,870 |
| Research department | 114 | 357 | 644 | 979 | 38 | 195 | 370 | 650 | 530 |
| Head Office and the others | 275 | 353 | 734 | 1,932 | 642 | 1,724 | 2,512 | 2,900 | 2,120 |
| Other subsidiaries | 241 | 553 | 910 | 1,285 | 238 | 495 | 1,492 | 1,920 | 1,010 |

## Consolidated: Depreciation and Amortization

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} \hline 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year E (new) | Full year E (previous) |
| Depreciation and amortization | 2,438 | 4,918 | 7,481 | 10,073 | 2,391 | 4,942 | 8,345 | 13,370 | 9,260 |
| Cost of sales | 751 | 1,518 | 2,308 | 3,225 | 749 | 1,601 | 3,623 | 4,980 | 3,570 |
| SGA expenses | 1,687 | 3,400 | 5,172 | 6,847 | 1,641 | 3,341 | 4,721 | 8,390 | 5,690 |

Consolidated: R\&D Expenses


## Result of Major Consolidated Subsidiary

Sales and earnings of Taisho Pharmaceutical
(Billions of Yen)

|  | March 2019(FY2018) |  |  |  | March 2020(FY2019) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \\ (4-9) \end{gathered}$ | $\begin{gathered} 3 Q \\ (4-12) \end{gathered}$ | Full year | $\begin{gathered} 1 Q \\ (4-6) \end{gathered}$ | $\begin{gathered} 2 Q \\ (4-9) \end{gathered}$ | $\begin{gathered} \hline 3 Q \\ (4-12) \end{gathered}$ | YOY | Full year E | YOY |
| Net Sales | 45.4 | 95.1 | 147.7 | 192.9 | 51.8 | 110.0 | 167.6 | +13.5\% | 219.0 | +13.5\% |
| Self-Medication | 34.6 | 73.6 | 113.6 | 147.7 | 34.6 | 75.4 | 114.2 | +0.6\% | 151.0 | +2.2\% |
| Prescription Pharmaceutical | 10.7 | 21.5 | 34.1 | 45.2 | 17.2 | 34.6 | 53.4 | +56.4\% | 68.0 | +50.6\% |
| Operating profit | 5.4 | 11.0 | 18.9 | 20.3 | 6.6 | 11.2 | 16.8 | -11.0\% | 26.0 | +27.9\% |
| Ordinary profit | 8.3 | 15.9 | 24.1 | 27.9 | 3.9 | 11.3 | 18.2 | -24.6\% | 30.0 | +7.7\% |
| Profit | 6.5 | 5.7 | 11.2 | 11.5 | 2.9 | 10.0 | 13.1 | +17.2\% | 24.0 | +108.2\% |

(Rounded to the nearest hundred-million)

Major Subsidiaries and Affiliates

| (As of December 31, 2019) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Company | Address | Capital | Business | Ownership* |
| (1) Consolidated susidiaries <br> Taisho Pharmaceutical Co.,Ltd. | Tokyo, Japan | $\begin{array}{r} , 000 \mathrm{Yen} \\ 29,837,892 \\ \hline \end{array}$ | $\begin{gathered} \text { SMG } \\ \text { PD } \\ \hline \end{gathered}$ | $\begin{array}{r} \% \\ 100.0 \end{array}$ |
| MEJIRO KOSAN Co., Ltd. | Tokyo, Japan | $\begin{array}{r} , 000 \text { Yen } \\ 600,000 \\ \hline \end{array}$ | SMG | 100.0 |
| Taisho Okinawa Co.,Ltd. | Okinawa, Japan | $\begin{array}{\|r\|} \hline, 000 \mathrm{Yen} \\ 50,000 \\ \hline \end{array}$ | SMG | 100.0 |
| Taisho M.T.C. Co.,Ltd. | Tokyo, Japan | $\begin{array}{r} \text {,000 Yen } \\ 400,000 \\ \hline \end{array}$ | SMG | 60.0 |
| Taisho Pharmaceutical Logistics Co.,Ltd. | Saitama, Japan | $\begin{array}{r} , 000 \mathrm{Yen} \\ 30,000 \\ \hline \end{array}$ | SMG | 100.0 |
| Biofermin Pharmaceutical Co., Ltd. | Hyogo, Japan | $\begin{array}{r} \text {,000 Yen } \\ 1,227,000 \\ \hline \end{array}$ | $\begin{gathered} \hline \text { SMG } \\ \text { PD } \\ \hline \end{gathered}$ | 63.9 |
| Taisho Pharma Co., Ltd. | Tokyo, Japan | $\begin{array}{r} , 000 \mathrm{Yen} \\ 100,000 \\ \hline \end{array}$ | PD | 100.0 |
| TAISHO ACTIVE HEALTH Co., Ltd. | Tokyo, Japan | $\begin{array}{r} , 000 \mathrm{Yen} \\ 100,000 \\ \hline \end{array}$ | SMG | 55.0 |
| TOKUHON Corporation | Tokyo, Japan | $\begin{array}{r} \hline, 000 \text { Yen } \\ 300,000 \\ \hline \end{array}$ | $\begin{gathered} \hline \text { SMG } \\ \text { PD } \end{gathered}$ | 100.0 |
| Dr. Program Co., Ltd. | Tokyo, Japan | $\begin{array}{r} \hline, 000 \mathrm{Yen} \\ 251,500 \\ \hline \end{array}$ | SMG | 100.0 |
| Taisho Pharmaceutical (Taiwan) Co.,Ltd. | Taiwan | $\begin{array}{r} \hline, 000 \mathrm{NT} \$ \\ 200,000 \\ \hline \end{array}$ | SMG | 100.0 |
| Taisho Pharmaceutical California Inc. | U.S.A. | $\begin{aligned} & \hline, 000 \text { US\$ } \\ & 41,050 \\ & \hline \end{aligned}$ | SMG | 100.0 |
| Taisho Pharmaceuticals (Philippines), Inc. | Philippines | $\begin{aligned} & \hline, 000 \text { Peso } \\ & 18,900 \\ & \hline \end{aligned}$ | SMG | 100.0 |
| Taisho Co.,Ltd. Shanghai | China | $\begin{array}{r} \hline, 000 \mathrm{CNY} \\ 132,621 \\ \hline \end{array}$ | SMG | 100.0 |
| Taisho Vietnam Co.,Ltd. | Vietnam | $\begin{array}{r} , 000 \mathrm{VND} \\ 170,754,300 \\ \hline \end{array}$ | SMG | 100.0 |
| Taisho Pharmaceutical (H.K.) Ltd. | China | $\begin{array}{r} , 000 \mathrm{HK} \mathrm{\$} \\ 165,300 \\ \hline \end{array}$ | SMG | 100.0 |
| Osotspa Taisho Pharmaceutical Co., Ltd. | Thailand | $\begin{array}{r} \hline, 000 \mathrm{THB} \\ 100,000 \\ \hline \end{array}$ | SMG | 60.0 |
| Taisho Pharmaceutical R\&D Inc. | U.S.A. | $\begin{array}{r} \hline, 000 \text { US } \$ \\ 4,000 \\ \hline \end{array}$ | PD | 100.0 |
| PT. Taisho Pharmaceutical Indonesia Tbk | Indonesia | $\begin{array}{r} \hline, 000 \text { rupiah } \\ 10,240,000 \\ \hline \end{array}$ | SMG | 98.6 |
| Taisho Pharmaceutical Singapore Private Limited | Singapore | $\begin{array}{r} \hline, 000 \text { US } \$ \\ 1,365 \\ \hline \end{array}$ | SMG | 100.0 |
| Hoepharma Holdings Sdn.Bhd. | Malaysia | $\begin{aligned} & \hline, 000 \mathrm{MYR} \\ & 32,380 \\ & \hline \end{aligned}$ | SMG | 100.0 |
| Compañía Internacional de Comercio, S.A.P.I. de C.V. | Mexico | $\begin{array}{r} , 000 \mathrm{MXN} \\ 122,467 \\ \hline \end{array}$ | SMG | 100.0 |
| Duoc Hau Giang Pharmaceutical JSC | Vietnam | $\begin{array}{r} , 000 \mathrm{VND} \\ 1,307,460,710 \\ \hline \end{array}$ | SMG | 51.0 |
| UPSA SAS | France | $\begin{array}{\|r\|} \hline, 000 \text { EUR } \\ 852,103 \\ \hline \end{array}$ | SMG | 100.0 |
| (2) Equity accounting method Yomeishu Seizo Co., Ltd. | Tokyo, Japan | $\begin{array}{r} , 000 \text { Yen } \\ 1,650,000 \end{array}$ | SMG | 24.0 |

SMG=Self-Medication operations PD=Prescription Pharmaceutical operations
*Ownership: including the portion of indirect ownership

## Prescription Pharmaceutical Operations: <br> New Drug Development - Taisho Pharmaceutical

In Japan

## Phase 3

## TS-152 (Injection)

< Application > Rheumatoid arthritis
$<$ Development $>$ In-license (Licensor: Ablynx)
$<$ Description $>$ Anti-TNF(Tumor Necrosis Factor)- $\alpha$ antibody
< Remarks > Generic name: Ozoralizumab

## Phase 2

## TS-142 (Oral)

< Application > Insomnia
< Development > In-house

## Overseas

## Phase 2

## TS-121 (Oral)

< Application > Depression
< Development > In-house

## Phase 1

## TS-134 (Oral)

< Target disease > Schizophrenia
< In-house/Licensed-in > In-house

## TS-161 (Oral)

< Target disease > Depression
< In-house/Licensed-in > In-house

## New Products Since FY2019 2Q Earnings Announcement (October 30, 2019)

## Self-Medication Operations

## AdryS Winter travel coffret

```
< Description > Packages that include AdryS Active Lotion Deep Moist and AdryS Active Cream are available in a limited quantity. The set includes pouches in two different sizes, which can be used according to the purpose.
\(<\) Launch > Oct 2019
```


## Lipovitan D Chiristmas bottles 2019

< Description > Two types of bottles, including a green bottle reminiscent of a Christmas tree with a label depicting a snowman and a purple bottle expressing an adult's Christmas with a label depicting Santa Claus, are available in a limited quantity.
$<$ Launch > Nov 2019

## ZENA FO KOURYOKU-EKI

$<$ Description > To ease severe fatigue: Mixed with seven types of crude drugs such as ginseng. Amount of raw crude drugs: 1,920 mg.
< Launch > Nov 2019

## ZENA F-II KATSURYOKU-EKI

< Description > For quick recovery from fatigue: Mixed with 13 types of crude drugs such as Muira puama. Amount of raw crude drugs: $4,300 \mathrm{mg}$.

```
< Launch > Nov 2019
```


## ZENA GINGER JION-EKI

$<$ Description $>$ To supplement nutrition during a cold or fever: Mixed with 14 types of crude drugs such as ginger. Amount of raw crude drugs: $4,320 \mathrm{mg}$.
< Launch > Nov 2019

## ZENA KING KASSEI

$<$ Description > When the body needs energy: Mixed with 17 types of crude drugs such as deer antler velvet. Amount of raw crude drugs: $6,050 \mathrm{mg}$.
$<$ Launch > Jan 2020

## New Products Since FY2019 2Q Earnings Announcement (October 30, 2019)

## Self-Medication Operations

## Lipovitan D Valentine's Day limited bottle

```
\(<\) Description > The label depicts flowers with a white heart that is perfect for Valentine's Day.
    Available in two colors, red and blue, and a message can be placed in the box of
    10 bottles.
\(<\) Launch > Jan 2020
```


## Coppertone Kireimise UV Nameraka skin

```
< Description > Golden pearl gives the skin a smooth and even finish. Creates sleek, smooth skin
by covering pores to make them invisible.
< Launch > Feb 2020
```


## Coppertone Kireimise UV Hosomise skin

$$
\begin{aligned}
&<\text { Description }> \text { The light control effect of bright pearl adjusts the contrast of brightness and } \\
& \text { darkness and creates a smart impression. Creates a lean, slim look by giving the } \\
& \text { skin depth and natural shade. }
\end{aligned}
$$

```
< Launch > Feb 2020
```


## Coppertone Protection UV Plus milk

```
\(<\) Description > UV emulsion with maximum protection that does not use UV absorbers
    (SPF50+/PA++++)
    Features a light texture without leaving white powder on the skin. Mixed with
    moisturizing ingredients for beautiful skin.
```

$<$ Launch > Feb 2020

## Coppertone Aloma essense UV Sprey

$<$ Description > A spray that can also be used for the hair and the scalp. Feels cool with the scent of lemon eucalyptus. Best for summer outdoor activities.
$<$ Launch > Feb 2020


[^0]:    * The "Other" segment represents the Company (a pure holding company), which is not attributable to any reportable segment.

[^1]:    (Rounded to the nearest hundred-million)

